



Ministry of Sustainability
and the Environment
— SINGAPORE —

26 June 2023

Mr Norman Lee Bok Mun

Managing Director
ACTSYS Process Management Consultants Pte Ltd

Dear Mr Norman,

EXPERT BOARD FOR APPEALS UNDER THE CARBON PRICING ACT

Thank you for serving on the Expert Board for Appeals (“Expert Board”) under the Carbon Pricing Act (CPA) over the past three years.

2 Your support has been integral to the smooth administration of the carbon tax, which underpins Singapore’s climate ambition to achieve net zero emissions. We are grateful that you have agreed to support us by continuing as a member of the Expert Board for another term of three years, from 1 July 2023 to 30 June 2026 (both dates inclusive). A set of FAQs detailing the appeals process and Terms of Reference for the Appeal Panel is attached in [Annex A](#), and the current list of members is attached in [Annex B](#).

3 I am confident that with the support of the Expert Board, the carbon tax will continue to be successfully administered, providing an effective economic signal to steer producers and consumers away from carbon-intensive goods and services.

Yours sincerely,

Stanley Loh
Permanent Secretary
Ministry of Sustainability and the Environment, Singapore