



The Institution of Engineers, Singapore

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27 December 2019

Mr. Norman Lee  
60 Paya Lebar Road  
#05-48 Paya Lebar Square  
Singapore 409051

Dear Mr. Norman Lee

**APPOINTMENT AS CHAIRMAN OF THE CHARTERED ENGINEER (ENERGY ENGINEERING) ASSESSMENT COMMITTEE**

I am pleased to appoint you as the Chairman of the Chartered Engineer (Energy Engineering) Assessment Committee until 1 June 2020.

The Terms of Reference of the Chartered Engineer (Energy Engineering) Assessment Committee is listed in the Annex attached.

Yours sincerely

A handwritten signature in blue ink, appearing to be 'Er. Ong See Ho', written in a cursive style.

Er. Ong See Ho  
Chairman  
Chartered Engineer Board  
The Institution of Engineers Singapore