



18 June 2020

Norman Lee Bok Mun  
Managing Director  
Actsys Process Management Consultants Pte Ltd

Dear Mr Lee,

**APPOINTMENT TO THE EXPERT BOARD FOR APPEALS UNDER THE CARBON PRICING ACT**

Thank you for agreeing to serve on the Expert Board for Appeals (“Expert Board”) under the Carbon Pricing Act (CPA). I am happy to inform you of your appointment as a member of the Expert Board.

2 The Expert Board comprises a standing pool of individuals with expertise in one or more of the following areas – law, greenhouse gas measurement, reporting and verification, and industry sectors covered under the CPA. Members of the Expert Board may be called upon by the Minister for the Environment and Water Resources to sit on an Appeal Panel to consider and determine an appeal case that arises under the CPA. If appointed to an Appeal Panel, your expertise and advice will be integral to the judicious consideration of the relevant appeal case.

3 Your appointment is for a term of three years, from 1 July 2020 to 30 June 2023, with possibility of renewal for one additional term.

4 A briefing with further information on the Carbon Pricing Act and appeals will be conducted at a later date. In the meantime, I have attached some information on this appointment. If you have any other enquiries, please feel free to contact Ms Faith Lai (faith\_lai@mewr.gov.sg).

5 Thank you for your support.

Yours sincerely,

**ALBERT CHUA**  
PERMANENT SECRETARY